



The GSHP-II

Website: gshp2.gov.in

With the demonstrated excellence through Gujarat State Highway Project, Government of Gujarat (GoG) - Roads and Buildings Department (R&BD) and the World Bank (WB) are now continuing with their successful partnership.

This is another teaming up and effort towards empowering the communities with enriched road infrastructure and building the capacities of stakeholders participating in Second Gujarat State Highway Project.

GSHP II

COMPONENTS

A) Civil Works

B) Institutional Governance
& Strengthening Reforms

C) Road Safety

SIZE:
19,380 million INR

DURATION:
2014-2019 (5 YEARS)

The GSHP-II Project Development Objective: 'Improve capacity, and enhance quality and safety of road services for the users of the core road network of state highways in Gujarat, through institutional strengthening and efficient contracting and financing strategies'.

Overall Project Progress

The Overall Project progress of GSHP-II upto this period is:

Financial Year	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	Total
Project Duration							5 Years
Till Date							2.75 Years
Disbursement							175 M USD
Till Date							44.69 M USD

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**"You can't cross the sea merely by standing
and staring at the water"**

~ Rabindranath Tagore

Highlights: 5th World Bank Mission

World Bank mission visited Gujarat during June 27th to 01st July, 2016 to carry out the fifth implementation support and supervision mission for the Second Gujarat State Highway Project (GSHP II). The mission met the officials from the R&BD, the PIU, as well as contractors and consultants working on the project and visited the sites of ongoing civil works contracts. The highlights of the mission proceedings are:

Kick-off Session on 27th June 2016:

The World Bank Mission Members were warmly welcomed by Secretary R&BD, Shri P. J. Patel, Chief Engineer (WB) Shri P. R. Patelia and PIU. The session started with R&BD's presentation on status and progress of the project.



The Task Leader of World Bank, appreciated the turnaround progress in the civil work contracts compared to previous missions. Discussions were held on Road safety (SCDP) on day one.

Site Visit on 28th June:

The WB team along with PIU-R&BD, PMC and CSC visited the sites to see the progress and quality of work done on Atkot-Paliyad and Atkot- Gondal Corridor, (NCB-3).



Site Visit on 29th June 2016:

The WB team along with PIU-R&BD, PMC and CSC visited the site to see the progress and quality of works done and EMP implementation on Dhansura-Meghraj NCB-7, Bayad-Dhoridungri (NCB-2A) and Lunawada-Khedapa (NCB-8)



NCB-2A

NCB-7

NCB-8

Simultaneously on 28th and 29th discussions were also held on progress of IDAP-1, IDAP-2 and IDAP-3, OPRC and the DBFOMT successful bidder.

The mission was successfully completed with overall project rating as Satisfactory.



Showcase

Turnaround Phase

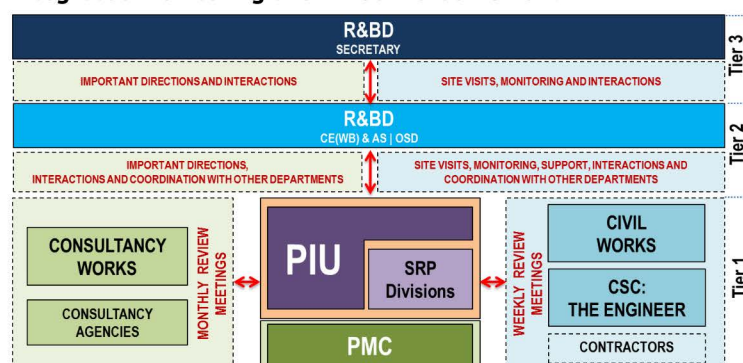
The overall project and specifically the Civil Works component of GSHP-II registered a turnaround. It is identified as the outcome of collective efforts of R&BD and all the stakeholders including the World Bank team. Integrated Project Co-ordination & Management and three tiered review meetings came out as 'the mantra' behind the turnaround.

Civil Works

GSHP-II followed the mechanism of triparty (PIU-PMC, CSC and Contractor) and three tier approach (PIU, CE-WB and Secretary-R&BD) to review, monitor the progress and motivate the stakeholders towards accomplishment of targets. Meetings were rescheduled as weekly, normally every Monday. In such weekly meetings, PIU made an effort to closely monitor the contracts, identify bottlenecks in early stage and took swift actions to resolve them. At the same time, it engaged itself in following up on continuous basis. Enroute, when required, it identified slow progress packages and were visited by top management of R&BD including Secretary-R&BD. While getting feedback of works and targets, realistic plans were set on roll by active support from PIU. While all this was happening, every agency was advised to consider and made to factor quality, safety and environmental safeguards in overall planning, execution and delivery. Such framework and commitment of time enabled the R&BD to identify and resolve even the smallest problems at an early stage. Indeed the positive environment creation and raising the spirits of agencies served the purpose at both ends. Focus of this combined effort was everyone addressing expedition, coming out with solutions to resolve and move forward.

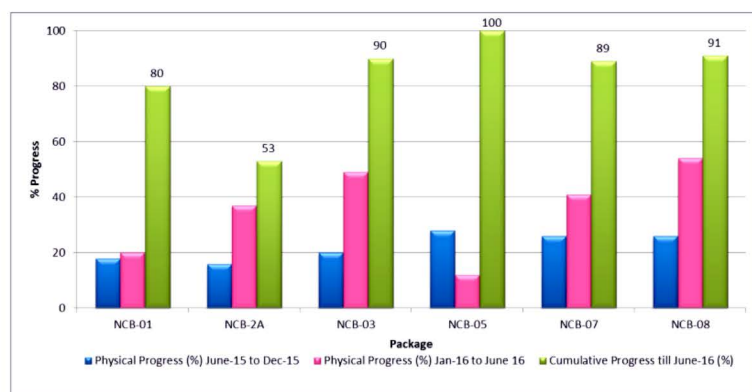
Monitoring of safeguards is also improved through integrated approach with continuous efforts of PIU, PMC, CSC and the contractors.

Integrated Monitoring and Three Tiered Review:



The financial progress during the last six months was INR 138 Cr as compared to INR 93Cr as observed during previous six months. Thus improvement in progress during this period was 1.5 times.

Progress made between the Two missions (Physical Progress)									
Package No.	Original Contract Value (INR in Crore)	Cumulative Progress Till Dec 2015	Net Progress in last six months by Dec-2015	Progress in last six months by Dec-2015 Financial Terms INR in Crore	Likely Final Cost (INR) Crore	Derived Cumulative Progress in % by Dec-15 with Likely Final Cost	Cumulative Progress Till June 2016	Net Progress in last six months by June-2016	Progress in last six months by June-2016 in Financial Terms INR in Crore
1	119.3	64%	22%	26.54	127.6	60%	80%	20%	26.00
2A	23.26	16%	16%	3.72	23.26	16%	53%	37%	8.58
3	95.47	36%	15%	14.39	83.99	41%	90%	49%	41.00
5	81.04	88%	28%	23.01	81.04	88%	100%	12%	9.75
7	47.11	48%	26%	12.25	47.11	48%	89%	41%	19.35
8	88.34	26%	15%	13.25	61.7	37%	91%	54%	33.52
Total				93.16				Total	138.20



Institutional Development Component

R&BD made all-round efforts on expediting implementation of IDAP/GAAP activities. For better coordination amongst three consultancies for institutional development, several initiatives were taken, i.e.

- Organised co-ordination Meeting of all consultants at PIU
- In addition to Review Committee; Integrated Counter Part Staff is nominated (supported by specific core groups)
- Arranged IDAP/GAAP: R&BD Reach out session for R&BD wide awareness and participation
- Formed IDAP/GAAP Google group for data and knowledge sharing

Procurement

PIU-R&BD during the period accomplished major procurements; IDAP-2, IDAP-3, OPRC Engineer and ICB-01 (DBFOMT) Concessionaire.

Appreciation and Way forward

World Bank Mission was impressed by the efforts made by R&BD, Gujarat. World Bank Ratings on present implementation support missions are satisfactory and extended appreciation for collective efforts for GSHP-II.

This turnaround has boosted the morale of all the stakeholders and laid down a path for R&BD and PIU to maintain the momentum and accelerate the progress and achieve the project objectives.



Stakeholder's Space

IDAP-2 Consultant : ICT-PWC JV

K. K. Kapila

Chairman and Managing Director



**Intercontinental Consultants and
Technocrats Private Limited**
 Innovative, Creative & Technologically Sustainable Infrastructure Solutions



"On behalf of the Intercontinental Consultants and Technocrats Pvt Ltd (ICT) – Price Waterhouse Coopers (PWC) consortium, the undersigned, as the Chairman and Managing Director of ICT, is privileged to be assigned the prestigious project of "R&BD Centered Capacity Development Project" IDAP-2. The ICT has been carrying out assignments on Institutional Development of PWDs and similar institutions in India and abroad. However, working with Gujarat R&BD has been extremely fulfilling.

The R&BD is a very dynamic organization which understands its strengths and weaknesses and is open to adopting reforms in its working systems to provide better services to the people of the State. Its motto is to be a world class organization among its peers and a role model to emulate by similar organizations in the country. The project aims at identifying gaps/ shortcomings in planning and implementing of road and building projects by the R&BD, developing appropriate training programmes for their technical staff and training 300 of them in various aspects of road infrastructure.

The areas identified for imparting training are (i) project planning and design; (ii) road safety – design of safe roads; (iii) quality assurance, control and management for good quality of works; (iv) environment and social issues related with road construction. The training programme also envisages continued upgradation of knowledge of the technical staff and to this effect, a medium term human resource development and training plan are also to be prepared for the department.

The R&BD is not only aiming to improve the technical knowledge of its staff but is also keen in bringing about changes in its working through upgrading of its Manual of Operations by making modifications in the age old system and bringing in the latest approach to make the processes more transparent and competitive.

This is highly relevant and essential for an organization which handles major allocation in infrastructure and other public works done by the State Government."

IDAP-GAAP R&BD Reachout Session (June 2016)

Glimpses..

Training by CSC to R&BD Engineers (June 2016)





HIGHLIGHTS OF THE QUARTER

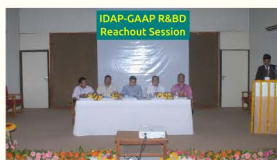
Civil Works

- Improved Progress of NCB-2A
- NCB-3, NCB-7 and NCB-8 works are on the verge of completion



Consultancies

- PIU-PMC: Organized IDAP/GAAP reach out session.
- CSC imparted training to R&BD Enginners



Procurement

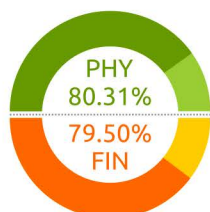
- Commencement of IDAP-3 Consultancy services.
- Upgrading to Four Lane and Maintenance of Mehsana-Himatnagar, SH-55 under Design, Build, Finance, Operate, Maintain, and Transfer (DBFOMT) - Annuity Basis- The concessionaire is selected, LoA is issued.



Progress

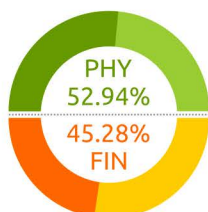
1 CIVIL WORKS

2 CONSULTANCIES (Fees Disbursed)



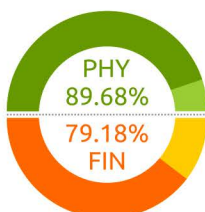
NCB-01

Dabhoi-Bodeli and Amod-Karjan-Dabhoi



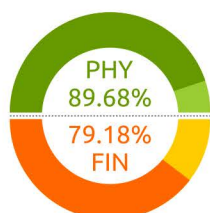
NCB-2A

Bayad-Dhoridungri
Ashish Infracore Pvt. Ltd.



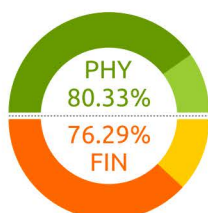
NCB-03

Atkot-Gondal and Atkot-Paliyad
Ketan Construction



NCB-07

Dhansura-Meghrj
Ashish Infracore Pvt. Ltd. and
Backbone Enterprises Ltd. (JV)

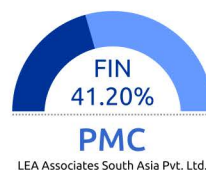


NCB-08

Lunavada-Khedapa
Ketan Construction



PHY
Physical Progress
FIN
Financial Progress (Civil Works)
Fees Disbursed (Consultancy)
Progress As On Jun' 16 End



PMC

LEA Associates South Asia Pvt. Ltd.



CSC

Stanley Consultants Inc.



IDAP-GAAP 1

LEA Associates South Asia Pvt. Ltd.



Internal Auditor

Agarwal & Dhandhania



IDAP-GAAP 2

ICT-PWC Joint Venture



Keeping up the pace..



Way Forward

- Continued overall expediting of the project
- Award and Commencement of Mehsana-Himatnagar DBFOMT modified annuity contract.
- Midterm Status Review

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